

Successful Treatment of SMI in New Health Care Systems

Integrating Primary Care, Behavioral Care, and Beyond

Roderick Shaner, MD
Medical Director

Los Angeles County Department of Mental Health



1



To Enrich Lives through Effective Caring and Service

The Sea Change in Behavioral Health Treatment: Integration

- * The most important health systems challenge facing mental health care is proper integration of health and behavioral health care.
- * At stake is a remarkable opportunity to improve medical and social outcomes for those with severe mental illness.



2



To Enrich Lives through Effective Caring and Service

300 years of MH carve-out and reintegration (part 1):

- * 1700s: Almshouses, jails, homelessness
- * 1800s: Benjamin Rush: alienation, moral treatment, and farms.
- * 1900s: Adolph Meyer (Johns Hopkins): from farm to hospital & community
- * 1960s: JKF: Carving out community MH
- * 1970s: SD Medi-Cal: Focus on SMI

3

What Community MH Became: A Fragmented System

- * MH was last carved out of general health 45 years ago
- * Response to perceived insufficient allocation of resources for MH treatment
- * Advocates created a better system, with independent funding, more humane care, patient empowerment, and a much broader range of rehabilitative resources.
- * Great strides in treatment of mental illness were made, but this carved out system came at terrible cost for those with SMI.



4



To Enrich Lives through Effective Caring and Service

What was Wrong with the Carve-out?

- * Biological tx of MI was substandard.
- * Integration of psychopharmacologic tx of MH and general medical conditions, which often co-occur, was almost non-existent. (e.g., geriatric medicine).
- * Access to addiction medicine tx for co-occurring substance abuse, was very limited.
- * MH patients with co-occurring physical illness or addiction were ostracized from primary care and substance abuse tx.



5



To Enrich Lives through Effective Caring and Service

300 years of MH carve-out and reintegration (part 2):

- * 1990s: *Recovery, reintegration, and dynamic tension*
- * 2005: *Steinberg: CA MHSAs vs. hospital-based tx*
- * 2010: *Berwick: Large scale redesign with integration of health systems as goal*
- * 2014: *AHRQ: Patient-centered medical homes and the ascendancy of primary care*

6

ACA and Fresh Start

- * In service of the triple aim (lower cost, better population health, better experience of care), health services are reorganizing with patient-centered health homes as primary care hubs.
- * Properly done, this eliminates silos and offers a fresh way to integrate behavioral health.
- * But there are challenges.



7



To Enrich Lives through Effective Caring and Service

What We Must Develop: Structure to Integrate Primary Care and BH

- * Primary care homes with the capacity to manage reasonably stabilized patients with MH challenges, including MH consultation and management of psychopharmacologic needs.
- * Behavioral health homes with a broader range of disciplines to permit routine psychopharmacologic management to be delivered in the most cost-effective manner.
- * Proper range of rehabilitative services in both settings

8



To Enrich Lives through Effective Caring and Service

California's 2010 1115 Waiver: The Bridge to Healthcare Reform

- * Extended Medi-Cal coverage to a large part of the formerly uninsured population.
- * Developed medical homes for Medi-Cal population through Medi-cal Physical Health Plans.
- * Preserved a substance abuse services carve-out and a specialty mental health carve-out.
- * Created projects to test healthcare integration.
- * Highlighted the remarkable challenges to providing integrated healthcare to a population with many needs.



9



To Enrich Lives through Effective Caring and Service

California's 2015 1115 Waiver Renewal: Medi-Cal 2020

- * Continues the specialty mental health carve-out
- * Predicated on greatly enhanced drug Medi-Cal benefit (DMC-ODS Pilots).
- * Provides the option of Whole Person Care Pilots



10



To Enrich Lives through Effective Caring and Service

Whole Person Care Target Populations

- * With repeated incidents of avoidable emergency use, hospital admissions, or nursing facility placement;
- * With two or more chronic conditions;
- * With mental health and/or substance use disorders;
- * Who are currently experiencing homelessness; and/or
- * Individuals who are at risk of homelessness, including individuals who will experience homelessness upon release from institutions (hospital, sub-acute care facility, skilled nursing facility, rehabilitation facility, IMD, county jail, state prisons, or other).

11

Whole Person Care

- * Provides \$300 m/yr federal funds (\$3 b/5y) for program infrastructure to better integrate, health, behavioral health, and community supports.
- * Must be composed of coalitions of agencies and stakeholders, including Health Plan.
- * "Medically necessary housing" via "county housing pools"
- * Individualized designs

12

Lessons about SMI Tx after 3 centuries

- * Unique health structures [e.g., health homes] are necessary for SMI care, including those that empower and resist stigma
- * Integrated dx and tx for general medical conditions, mental illness, and substance abuse are also necessary
- * Infrastructure for housing and other social and non-medical services may positively impact other publically financed systems.

13

Questions

Roderick Shaner, MD
Rshaner@dmh.lacounty.gov



14



To Enrich Lives through Effective Caring and Service